

# ADPIC

Abu Dhabi Pharmaceutical Industrial Corporation

*Public-Private Partnership*

## Model SOP

Government Land · 20% Government Participation · 80% Private Participation

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Document Type: Standard Operating Procedure

Version 1.0 · Status: Draft for discussion and advisory purposes only

Prepared For: Government Advisory, Strategic Investors, Industrial Partners,  
Pharmaceutical Companies, EPC, Technology and Development Finance Partners

## Section 1

# Purpose of this SOP

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The purpose of this SOP is to establish a clear working procedure for developing ADPIC under a proposed Public-Private Partnership model.

Under this model, the Government side may provide land, permissions, authority coordination, strategic support, and up to 20% participation or investment, subject to approvals and final agreements.

The remaining 80% may be arranged from private investors, pharmaceutical companies, industrialists, strategic partners, EPC partners, technology partners, banks, and development finance institutions.

This SOP explains how ADPIC will move from concept stage to feasibility, government advisory, investor onboarding, project structuring, approvals, construction, manufacturing, research, operations, and international supply.

## Section 2

# Important Legal Position

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ADPIC is a proposed pharmaceutical industrial city concept.

This SOP does not claim that ADPIC is already approved, licensed, government-owned, government-backed, land-allocated, GMP-certified, or operational.

### **All actions under this SOP are subject to:**

- Feasibility studies
- Government and authority coordination
- Land allocation approval
- Regulatory approvals
- Industrial licensing
- Pharmaceutical facility licensing
- Environmental approvals
- Civil defense approvals
- Municipality approvals
- Financing approvals
- PPP approval process
- Final legal agreements
- Final investment agreements
- Final regulatory certification

### **Use legally safe wording in all documents:**

- proposed
- planned
- designed for
- subject to approvals
- subject to feasibility
- subject to authority coordination
- subject to final agreements
- subject to regulatory licensing

### **Do not use unsafe wording unless official proof exists:**

- approved by government
- government-owned project

- land already allocated
- license already issued
- sovereign guarantee confirmed
- GMP certificate already received
- final PPP approval already granted

### Section 3

# ADPIC PPP Model Summary

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## 3.1 Project Name

Abu Dhabi Pharmaceutical Industrial Corporation – ADPIC

## 3.2 Project Concept

ADPIC is a proposed pharmaceutical industrial city in Abu Dhabi designed to support:

- Generic medicine manufacturing
- Essential medicine manufacturing
- Ayurvedic medicine
- Herbal and natural medicine
- Homeopathic medicine
- Wellness products
- Biotechnology and R&D
- Original medicine research
- Quality control laboratories
- Packaging
- Cold-chain logistics
- Export distribution
- Training academy
- Pharmaceutical workforce development

## 3.3 Land Model

The Government side may provide land for the ADPIC project, subject to land allocation, authority review, master plan approval, final agreements, and applicable government procedures.

## 3.4 Investment Model

Proposed investment structure:

- Government side: land, permissions, coordination, and up to 20% participation or investment
- Private side: up to 80% investment through investors, industrialists, pharmaceutical companies, strategic partners, banks, and development finance institutions

## 3.5 Operating Model

Private investors, industrialists, and pharmaceutical companies may establish, operate, and manage factories, laboratories, packaging units, logistics units, and R&D centres under approved licenses and agreements.

### **3.6 ADPIC Role**

ADPIC will act as:

- Concept developer
- Strategic advisor
- Government advisory platform
- Investor coordination platform
- Industrial partner onboarding platform
- PPP structuring support
- Master plan coordination platform
- Project development coordinator
- Global pharmaceutical partnership platform

## Section 4

# SOP Objectives

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The objectives of this SOP are:

- To create a clear PPP process for ADPIC.
- To define government, ADPIC, investor, and industrialist roles.
- To establish advisory fee and service structure.
- To create a step-by-step process for government proposal submission.
- To onboard global pharmaceutical companies and investors.
- To structure the 20% government and 80% private investment model.
- To create a five-year implementation roadmap.
- To develop manufacturing, logistics, and research capacity.
- To support medicine supply inside UAE and international markets.
- To create a compliance-first pharmaceutical industrial ecosystem.

## Section 5

# Scope of SOP

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This SOP applies to the following areas:

- Government advisory proposal
- PPP model development
- Land and permission coordination
- Investor onboarding
- Industrialist onboarding
- Pharmaceutical company onboarding
- EPC and EPCF partner onboarding
- Feasibility studies
- Master planning
- Financial structuring
- Regulatory roadmap
- Manufacturing zone development
- Research centre development
- Generic medicine production
- Ayurvedic medicine production
- Herbal medicine production
- Homeopathic medicine production
- New original medicine research
- Export and global supply model
- Five-year project execution roadmap

## Section 6

# Stakeholders and Roles

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### 6.1 Government Side

The Government side may support through:

- Land allocation, subject to approval
- Strategic coordination
- Policy alignment
- Permission pathway support
- Industrial authority coordination
- Regulatory authority coordination
- Infrastructure support discussion
- Up to 20% participation or investment, subject to approvals
- Support for healthcare security objectives
- Support for local medicine manufacturing strategy

The Government side shall not be represented as an approved partner unless a formal agreement is signed.

### 6.2 ADPIC Advisory / Project Development Team

ADPIC will be responsible for:

- Preparing concept proposal
- Preparing PPP advisory proposal
- Preparing feasibility study
- Preparing master plan
- Preparing investor teaser
- Preparing pitch deck
- Preparing financial structure
- Preparing PPP structure
- Coordinating with government stakeholders
- Coordinating with investors
- Identifying global pharmaceutical companies
- Identifying industrial partners
- Creating investor data room
- Creating project roadmap
- Supporting partner negotiations

- Supporting documentation and meeting preparation

### **6.3 Investors**

Investors may participate through:

- Equity investment
- Project finance
- Infrastructure investment
- Factory investment
- Zone-level investment
- Manufacturing joint venture
- Laboratory investment
- Logistics investment
- R&D investment
- Training academy investment
- Export platform investment

### **6.4 Industrialists / Pharmaceutical Companies**

Industrialists and pharma companies may participate through:

- Establishing factories
- Running manufacturing units
- Bringing technology
- Bringing products
- Bringing licenses and technical knowledge
- Contract manufacturing
- Product registration support
- Export distribution
- R&D collaboration
- Workforce training

### **6.5 EPC / Construction Partners**

EPC partners may support:

- Master planning
- Engineering
- Procurement
- Construction
- Infrastructure development

- Factory construction
- Laboratory construction
- Utility development
- Cleanroom construction
- Cold-chain logistics infrastructure

## **6.6 Technology Partners**

Technology partners may support:

- Automation
- Robotics
- Pharma manufacturing equipment
- Laboratory systems
- ERP systems
- Digital traceability
- QR / serialization systems
- Quality management software
- Smart city systems
- AI-based compliance systems

## Section 7

# Advisory Fee Model

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ADPIC may charge advisory and project development fees for services provided to government, investors, industrialists, and strategic partners.

### 7.1 Advisory Services

ADPIC advisory services may include:

- Project concept development
- Government proposal preparation
- PPP model advisory
- Feasibility study coordination
- Investor identification
- Pharma company identification
- Industrial partner onboarding
- Financial structure preparation
- Project documentation
- Master plan advisory
- Regulatory roadmap advisory
- Partnership negotiation support
- Data room preparation
- Meeting coordination
- Market research
- Global company outreach

### 7.2 Possible Fee Structure

The fee model may include:

- Fixed advisory fee
- Monthly retainer fee
- Success fee
- Investor introduction fee
- Project development fee
- Partnership coordination fee
- Equity participation
- Revenue share
- 50/50 partnership model with selected partners

- Long-term management fee
- Data room access fee for qualified partners, if applicable

### **7.3 Fee Disclaimer**

All advisory fees, success fees, equity participation, and revenue-share models must be subject to written agreement, legal review, tax review, compliance review, and final approval by all parties.

## Section 8

# PPP Process Flow

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### **Step 1: Internal Concept Finalization**

ADPIC shall finalize the concept note covering:

- Project vision
- Project size
- Phase 1 master plan
- Future expansion potential
- Investment model
- Government role
- Private investor role
- Target industries
- Target medicines
- Regulatory roadmap
- Five-year plan
- Expected benefits for Abu Dhabi

### **Step 2: Government Advisory Proposal Preparation**

ADPIC shall prepare a government advisory proposal including:

- Executive summary
- Strategic need
- Abu Dhabi alignment
- Healthcare security benefit
- Industrial development benefit
- Job creation benefit
- Investment structure
- Land requirement
- Government participation model
- Private investment model
- PPP model
- Risk matrix
- Implementation roadmap
- Advisory fee structure
- Required government support

### **Step 3: Government Engagement**

ADPIC shall request meetings with relevant government and institutional stakeholders.

Meeting objectives:

- Present ADPIC concept
- Explain PPP model
- Discuss land requirement
- Discuss 20% government participation possibility
- Discuss authority coordination
- Discuss regulatory pathway
- Discuss government advisory engagement
- Obtain feedback
- Identify required approvals and procedures

### **Step 4: Feasibility Study**

ADPIC shall prepare or coordinate a feasibility study covering:

- Market demand
- UAE medicine manufacturing opportunity
- Generic medicine demand
- Ayurvedic and herbal medicine opportunity
- Homeopathic and wellness opportunity
- R&D opportunity
- Export opportunity
- CAPEX estimate
- OPEX estimate
- Revenue model
- Land requirement
- Utility requirement
- Risk matrix
- Regulatory requirement
- Implementation phases
- Financial viability

### **Step 5: PPP Structure Development**

ADPIC shall develop the PPP structure with:

- Government contribution

- Private contribution
- Land model
- Investment split
- Revenue model
- Ownership model
- Governance model
- Risk allocation
- Approval pathway
- Legal framework
- Exit mechanism
- Performance obligations
- Dispute resolution
- Compliance obligations

### **Step 6: Investor and Industrialist Outreach**

ADPIC shall identify and approach:

- Global pharmaceutical companies
- Generic medicine companies
- Ayurvedic medicine companies
- Herbal product manufacturers
- Homeopathic medicine companies
- Biotechnology companies
- R&D companies
- Packaging companies
- Cold-chain logistics companies
- Hospitals and healthcare groups
- Investors and funds
- Banks and development finance institutions

### **Step 7: Investor Data Room**

ADPIC shall create a secure investor data room containing:

- Investor teaser
- Pitch deck
- Pre-feasibility report
- PPP structure
- Master plan

- Phase-wise CAPEX summary
- Revenue model summary
- Risk matrix
- Regulatory roadmap
- Land requirement summary
- Infrastructure requirement summary
- Partnership proposal
- Advisory model
- Draft term sheet framework

### **Step 8: Partner Qualification**

Each investor or industrial partner shall be screened based on:

- Company background
- Financial capacity
- Industry experience
- Regulatory experience
- Manufacturing capability
- Technology capability
- Export capability
- Reputation
- Compliance record
- Strategic fit with ADPIC

### **Step 9: Term Sheet and MoU**

Qualified partners may proceed to:

- NDA
- Initial term sheet
- MoU
- Letter of interest
- Letter of intent
- Investment discussion
- Joint venture discussion
- Manufacturing partnership proposal

All documents must be reviewed legally before signing.

### **Step 10: Final PPP Agreement Preparation**

After feasibility, government feedback, partner qualification, and investor commitment, ADPIC shall coordinate preparation of final agreements, subject to legal and authority review.

Documents may include:

- PPP agreement
- Land use agreement
- Shareholder agreement
- Investment agreement
- Development agreement
- EPC agreement
- Factory lease agreement
- Manufacturing agreement
- Technology transfer agreement
- Operations agreement
- Regulatory compliance agreement

## Section 9

# Government Contribution SOP

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### 9.1 Land Contribution

The Government side may provide land, subject to:

- Land availability
- Project approval
- Master plan approval
- Authority coordination
- Legal documentation
- Land use agreement
- Development conditions
- Performance obligations

### 9.2 Permission Support

The Government side may support coordination for:

- Industrial licensing
- Economic licensing
- Land use approvals
- Infrastructure approvals
- Environmental approvals
- Civil defense approvals
- Municipality approvals
- Health authority coordination
- Customs coordination
- Export support coordination

### 9.3 20% Government Investment

Government participation may include up to 20% investment or equivalent support, subject to:

- Government approval
- Financial approval
- Legal approval
- PPP approval pathway
- Final project structure

- Budget allocation
- Investment agreement
- Governance structure

#### **9.4 Government Benefit**

The Government may benefit through:

- Medicine security
- Local manufacturing
- Industrial growth
- Job creation
- Technology transfer
- Export development
- Healthcare resilience
- R&D development
- Knowledge economy growth
- Long-term economic diversification

## Section 10

# Private Investor / Industrialist Contribution SOP

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Private-side participants may contribute up to 80% through:

- Capital investment
- Factory development
- Technology transfer
- Manufacturing setup
- Pharma know-how
- R&D expertise
- GMP systems
- Product portfolio
- Export networks
- Operational management
- Equipment and machinery
- International partnerships

Private partners shall be responsible for:

- Financial contribution
- Technical capability
- Compliance with licenses
- Factory setup
- Operations
- Quality systems
- Product registration
- Staff recruitment
- Training
- Export development
- Reporting
- Performance obligations

**Section 11**

# ADPIC Pharmaceutical Business Lines

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ADPIC shall develop the following business lines in phases:

## 11.1 Generic Medicine

Purpose:

- Produce affordable generic medicines
- Support hospital and pharmacy supply
- Reduce import dependency
- Create export-ready production

Products may include:

- Tablets
- Capsules
- Syrups
- Creams
- Ointments
- Injections, subject to stricter approvals
- Essential medicines
- Hospital supply medicines

## 11.2 Ayurvedic and Herbal Medicine

Purpose:

- Develop natural and plant-based medicines
- Manufacture herbal wellness products
- Create GCC and global export opportunity
- Support traditional medicine under proper regulatory classification

Products may include:

- Herbal tablets
- Herbal capsules
- Herbal powders
- Herbal oils
- Natural extracts
- Wellness formulations
- Ayurvedic products, subject to approvals

### 11.3 Homeopathic Medicine

Purpose:

- Develop homeopathic and wellness products, subject to applicable regulatory requirements
- Create specialized manufacturing units
- Explore international markets

Products may include:

- Homeopathic drops
- Homeopathic tablets
- Wellness formulations
- Natural support products

### 11.4 Original Medicine Research Centre

Purpose: To create an ADPIC Research Centre for new medicine discovery, formulation development, biotechnology, clinical support, and long-term original product development.

Research centre activities may include:

- New formulation research
- Original medicine research
- Herbal molecule research
- Biotechnology research
- Clinical collaboration
- Product testing
- Pilot manufacturing
- Patent strategy
- University collaboration
- International R&D partnership

Important Note: Original medicine development requires long-term research, clinical studies, regulatory approvals, safety testing, quality documentation, and significant investment. No original medicine should be marketed without required approvals.

## Section 12

# Five-Year PPP Implementation Roadmap

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### **Year 1: Concept, Government Advisory, Feasibility, and PPP Structuring**

Main Objective: Establish ADPIC as a credible proposed PPP pharmaceutical industrial city project.

Key Actions:

- Finalize ADPIC concept.
- Finalize website and investor branding.
- Prepare government advisory proposal.
- Prepare PPP model.
- Prepare initial feasibility study.
- Prepare investor teaser.
- Prepare pitch deck.
- Prepare land requirement document.
- Prepare regulatory roadmap.
- Prepare advisory fee structure.
- Start government meetings.
- Start investor outreach.
- Start global pharmaceutical company outreach.
- Build investor data room.
- Identify EPC and technical partners.

Year 1 Deliverables:

- ADPIC PPP Proposal
- Government Advisory Proposal
- Investor Teaser
- Pitch Deck
- Pre-Feasibility Report
- Master Plan Concept
- Regulatory Roadmap
- Financial Structure
- Risk Matrix
- Partner Database
- Data Room

**Year 1 Success Target:**

- Government-level discussion started
- Investor interest collected
- Pharma companies shortlisted
- PPP model ready
- Feasibility study ready
- Initial partner MoUs or LOIs targeted

**Year 2: Approvals, Land, Investor Commitments, and Master Planning**

Main Objective: Move from concept to formal project structuring, authority coordination, and investor participation.

**Key Actions:**

- Continue government coordination.
- Submit required project documents.
- Seek land allocation discussion.
- Develop detailed master plan.
- Prepare PPP legal structure.
- Finalize project company structure.
- Secure investor letters of interest.
- Secure industrial partner commitments.
- Shortlist EPC partners.
- Prepare environmental and infrastructure studies.
- Prepare pharmaceutical facility licensing pathway.
- Prepare GMP-ready facility design guidelines.
- Prepare first-phase factory list.
- Prepare project finance plan.

**Year 2 Deliverables:**

- Detailed Master Plan
- PPP Term Sheet
- Land Use Proposal
- Investor Commitment Pipeline
- Industrial Partner Pipeline
- EPC Partner Shortlist
- Regulatory Licensing Plan
- Infrastructure Study

- Environmental Planning Note
- First Phase Factory Development Plan

#### Year 2 Success Target:

- Land and authority pathway clarified
- 20% government participation discussion advanced
- 80% private investment pipeline created
- Anchor industrial partners identified
- Project company structure ready

### **Year 3: Infrastructure, Factory Setup, Licensing, and Construction Start**

Main Objective: Begin project execution after required approvals, financing, land, and agreements.

#### Key Actions:

- Finalize legal agreements.
- Finalize project company setup.
- Finalize financing.
- Finalize EPC agreements.
- Start infrastructure work, subject to approvals.
- Start utilities planning.
- Start first factory construction, subject to approvals.
- Start QC lab planning.
- Start training academy planning.
- Start regulatory documentation.
- Start GMP documentation system.
- Start supplier qualification.
- Start equipment procurement.
- Start pharma staff recruitment planning.

#### Year 3 Deliverables:

- Signed PPP / investment agreements, subject to approvals
- Project company operational structure
- EPC contracts
- Infrastructure execution plan
- Factory design approvals
- GMP documentation framework
- QC lab design

- Training academy plan
- Equipment procurement plan

Year 3 Success Target:

- Core infrastructure launched
- First manufacturing units under development
- QC lab and compliance structure initiated
- First batch of industrial partners onboarded

**Year 4: Manufacturing Launch, Testing, Registration, and Training**

Main Objective: Prepare the first operational pharmaceutical manufacturing and support facilities.

Key Actions:

- Complete initial factory construction, subject to approvals.
- Complete QC laboratory setup.
- Install manufacturing equipment.
- Implement QMS.
- Prepare GMP inspection readiness.
- Apply for relevant facility licensing.
- Begin product registration pathway.
- Start staff training.
- Launch training academy.
- Prepare first generic medicine portfolio.
- Prepare herbal and wellness product portfolio.
- Prepare homeopathic product portfolio.
- Develop export compliance map.
- Start hospital and distributor discussions.

Year 4 Deliverables:

- Initial manufacturing facilities
- QC laboratory
- GMP documentation system
- QMS system
- Training academy
- Product registration files
- Export market plan
- Distributor pipeline

- Hospital supply discussion pipeline

Year 4 Success Target:

- First facilities ready for inspection and licensing pathway
- First product registration files initiated
- First staff trained
- First export/distribution discussions started

### **Year 5: Operations, Export, R&D Growth, and Global Supply**

Main Objective: Move ADPIC into operational growth, subject to approvals, licensing, production readiness, and market authorization.

Key Actions:

- Begin licensed production where approvals are secured.
- Start generic medicine supply.
- Start herbal and wellness product supply where approved.
- Start homeopathic product supply where approved.
- Expand QC testing services.
- Launch cold-chain logistics.
- Start regional export where approvals are secured.
- Expand industrial partner network.
- Launch R&D centre operations.
- Start original medicine research programs.
- Develop international research partnerships.
- Develop university partnerships.
- Expand investor participation.
- Prepare Phase 2 expansion up to 50 km<sup>2</sup>, subject to demand and approvals.

Year 5 Deliverables:

- Operational manufacturing units
- Approved product portfolio
- Active QC lab
- Cold-chain logistics
- Export channels
- R&D centre
- Research partnerships
- Phase 2 expansion plan
- Global supply strategy

**Year 5 Success Target:**

- ADPIC operating as a pharmaceutical industrial platform
- Generic medicine production started where licensed
- Natural and homeopathic product lines started where approved
- Research centre active
- Export supply channels opened
- Expansion plan prepared

## Section 13

# Research Centre SOP

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### 13.1 Purpose

The ADPIC Research Centre shall support long-term innovation in:

- Original medicine development
- Generic formulation improvement
- Herbal medicine research
- Biotechnology
- Natural molecules
- Clinical collaboration
- Product development
- Pilot manufacturing
- Patent development
- International R&D collaboration

### 13.2 Research Centre Setup Process

- Define research focus areas.
- Identify research partners.
- Recruit scientific leadership.
- Establish laboratory design.
- Prepare regulatory and ethics framework.
- Create documentation system.
- Create IP and patent policy.
- Create university collaboration model.
- Create pharma company collaboration model.
- Create research funding model.
- Start pilot research programs.
- Develop long-term commercialization roadmap.

### 13.3 Research Centre Governance

Research centre governance shall include:

- Scientific advisory board
- Research director
- Regulatory affairs team
- Ethics review support

- IP and patent advisor
- Quality team
- Laboratory safety team
- Clinical collaboration team
- Commercialization team

## Section 14

# Global Supply and Export SOP

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### 14.1 Export Objective

ADPIC aims to become a platform for supplying approved medicines and healthcare products to UAE, GCC, Middle East, Africa, Central Asia, South Asia, and selected international markets.

### 14.2 Export Process

- Select target countries.
- Review product registration rules.
- Identify local distributors.
- Prepare country-specific documents.
- Register products where required.
- Prepare packaging and labeling.
- Set up cold-chain logistics where required.
- Prepare export compliance documents.
- Sign distribution agreements.
- Start approved supply.

### 14.3 Export Product Categories

- Generic medicine
- Essential medicine
- Herbal products
- Ayurvedic products
- Homeopathic products
- Wellness products
- Hospital supply products
- Future original medicines, subject to approvals

**Section 15**

# Risk Management SOP

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**15.1 Main Risks**

- Government approval risk
- Land allocation risk
- Regulatory licensing risk
- Investment risk
- Construction risk
- Market risk
- Partner risk
- Compliance risk
- Product registration risk
- Export risk
- Operational risk
- Reputation risk

**15.2 Risk Control Measures**

ADPIC shall control risks through:

- Legal review
- Feasibility study
- Regulatory roadmap
- Authority coordination
- Investor due diligence
- Partner qualification
- Phase-wise development
- Strong contracts
- Financial modelling
- QMS and GMP systems
- Audit system
- Risk matrix
- Governance structure
- Transparent reporting

## Section 16

# Governance SOP

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ADPIC PPP governance should include:

- Steering committee
- Government coordination committee
- Investor committee
- Technical committee
- Regulatory committee
- Finance committee
- Risk committee
- ESG committee
- Audit committee
- Project management office
- Legal and compliance office

### 16.1 Steering Committee Role

The steering committee shall review:

- Project progress
- Partner status
- Government coordination
- Investor pipeline
- Financial model
- Risk matrix
- Approvals status
- Construction status
- Regulatory status
- Expansion planning

### 16.2 Reporting

Monthly reports should include:

- Government meeting status
- Investor status
- Partner status
- Feasibility status

- Financial status
- Risk status
- Regulatory status
- Construction status
- R&D status
- Export status

## Section 17

# Documentation SOP

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ADPIC shall maintain the following documents:

- Concept note
- Government advisory proposal
- PPP proposal
- Investor teaser
- Pitch deck
- Feasibility report
- Master plan
- Financial model
- Risk matrix
- Regulatory roadmap
- Land requirement report
- Partner database
- Investor database
- Meeting minutes
- LOIs
- MoUs
- NDAs
- Term sheets
- Legal agreements
- Licensing documents
- QMS documents
- GMP documents
- Product registration documents
- Export documents

All documents must be version-controlled, securely stored, and shared only with authorized persons.

**Section 18**

# Communication SOP

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**18.1 Government Communication**

All government communication must be:

- Professional
- Legally safe
- Respectful
- Documented
- Meeting-based
- Followed by written minutes
- Cleared by ADPIC leadership

**18.2 Investor Communication**

Investor communication must include:

- Investor teaser
- Project summary
- Disclaimer
- Investment model
- Risk statement
- Data room access process
- NDA where required
- Meeting follow-up

**18.3 Public Communication**

Public communication must not overclaim approvals.

Use: “ADPIC is a proposed pharmaceutical industrial city concept.”

Avoid: “ADPIC is approved by the government.”

**Section 19**

# Key Performance Indicators

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**Year 1 KPIs**

- Government advisory proposal completed
- Feasibility study completed
- Investor teaser completed
- Data room created
- 50+ potential investors identified
- 25+ pharmaceutical companies identified
- 10+ strategic meetings completed
- Initial LOIs targeted

**Year 2 KPIs**

- Master plan completed
- Land discussion advanced
- PPP structure prepared
- Investor pipeline built
- Anchor partners shortlisted
- EPC partner shortlisted
- Regulatory pathway defined

**Year 3 KPIs**

- Agreements advanced
- Project company structure established
- Financing discussions advanced
- EPC planning started
- Infrastructure execution prepared
- Facility design prepared

**Year 4 KPIs**

- Initial facilities developed, subject to approvals
- QC lab developed
- QMS implemented
- GMP readiness prepared
- Product registration pathway started
- Staff training started

**Year 5 KPIs**

- Approved production started where licenses are secured
- Export channels opened
- R&D centre active
- Industrial partner network expanded
- Phase 2 expansion plan prepared

**Section 20**

# Final SOP Disclaimer

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This SOP is prepared for planning, advisory, investor discussion, government engagement, and project-development purposes only.

ADPIC does not claim to be an approved PPP project, government-owned project, government-backed project, licensed pharmaceutical manufacturer, approved pharmaceutical city, GMP-certified facility, or land-allocated project unless official documents are provided.

All project activities are subject to feasibility studies, government and authority coordination, land allocation, regulatory approvals, industrial licensing, pharmaceutical licensing, environmental approvals, civil defense approvals, financing, investor agreements, and final legal documentation.